



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS SPACE AND MISSILE SYSTEMS CENTER (AFSPC)
LOS ANGELES, CA

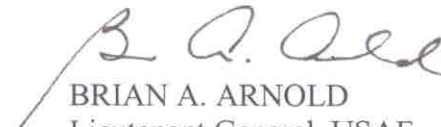
Apr 22 2005

MEMORANDUM FOR ALL SMC ORGANIZATIONS

FROM: SMC/CC

SUBJECT: SMC ENVIRONMENTAL MANAGEMENT SYSTEM (EMS) POLICY

1. The Space and Missile Systems Center is committed to protecting our environment as we conduct our mission. As environmental stewards, we will minimize the environmental impacts of our systems consistent with mission requirements. To guide us in this effort, we will implement an EMS based on the ISO 14001 and Executive Order 13148. My vision is for SMC to be the recognized leader for environmental innovation in space and missile systems acquisition.
2. To accomplish this vision I have three strategic goals. The first is to establish a framework for implementing the SMC EMS using our existing environmental office and our Environmental Protection Committee chaired by the Vice Commander. They will determine measurable performance goals, provide training, and ensure programs and decisions include environmental considerations in acquisition business practices. The second goal is to reduce SMC's ecological footprint while reducing program cost and schedule risk. This will be accomplished by minimizing environmental risk during systems design to reduce impacts from manufacture, test, launch, operations and disposal. The third goal is to continually improve our environmental performance ensuring compliance with current and future environmental standards by investigating impacts and solutions, preventing pollution, measuring progress, sharing performance with the public and promoting EMS implementation by our suppliers.
3. Compliance with this policy is the responsibility of every member of the Space and Missile Systems Center community in accordance with his or her roles and responsibilities.


BRIAN A. ARNOLD
Lieutenant General, USAF
Commander